

Build Your Site

A Practical Guide for Industrial, Logistics and Datacenter Projects



Foreword

Dear investors,

With the recent rise of digital technologies and smart factory concepts, many economic players are reassessing their location strategy.

Paris Region has confirmed its position as Europe's leading economic region: in 2022, we welcomed more than 430 foreign direct investments (+7% compared to 2021, which was already an exceptional year), representing 11,000 new jobs.

These new investments highlight the strengths of the Paris Region ecosystem. Companies have access to the largest and most diversified talents pool on the continent, exceptionally dense and centralized transportation networks, connected to the major economic regions and markets in France and Western Europe.

Choose Paris Region is the agency in charge of promoting Paris Region, granting support to more than 1,200 international companies every year and also providing a full range of free tailored services to facilitate their setting up.

Our teams are eager to support you throughout every step of your expansion plans.



Alexandra Dublanche

Chairwoman, Choose Paris Region

As the CEO of Choose Paris Region, it is my pleasure to introduce this comprehensive guide, intended for international investors. It provides an overview of the regulatory context and the process of setting up manufacturing, logistics and datacenter activities in Paris Region, so that you can anticipate the key milestones.

Through this guide, you will explore the various stages prior to the establishment of your premises, such as the identification of key stakeholders, land search, operational deployment, administrative procedures and financing. Thus, we facilitate and secure your project in order to complete it in the shortest possible time.

Choose Paris Region is a one-stop-shop for international companies in Paris Region. We work hand in hand with all the public and private local stakeholders in the Region to provide international companies with the services they need to expand and thrive.

My team and I look forward to supporting your project in Paris Region.



Lionel Grotto

CEO, Choose Paris Region



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Paris Region, a Territory of Growth and Opportunity



Paris Region, a Destination Abounding with Advantages for Your Projects

Paris Region confirms its position as the leading economic Region in Europe. In 2022, it welcomed over 430 foreign direct investments from 42 countries and created almost 11,000 new jobs, a significant increase of 7% compared to 2021.

Playing a pivotal role in the national organization, in addition to its own economic weight (20% of the population and 30% of French GDP), Paris Region serves as a hub for the country, and consequently the greater Paris Basin.

All these factors highlight the strengths of Paris Region ecosystem, making it an attractive region for industry, logistics activities and datacenters.



Dense and well-connected transportation networks

The Region benefits from central connections to the main economic regions and markets in France and Western Europe. International airports, river ports and rail network facilitate trade and international relations for local businesses. As France's leading exporting region, Paris Region benefits from its strategic infrastructures to strengthen its economic position on the national and international stage.



A pool of talents

The Region offers a privileged access to the widest and most diversified talent pool in Europe. The ability of a company to create high value-added products depends heavily on the availability of a large number of skilled employees. The Region attracts a young and dynamic population, with over half of its current residents under forty years old. Its exceptional quality of life has already attracted 1.7 M foreign residents.



A central hub for innovation

Innovation in Paris Region is underpinned by academic excellence, a significant concentration of major industrial clusters and a multidisciplinary research and development environment. Whether in new technologies, artificial intelligence, biotechnologies or nanotechnologies, or in more traditional industrial sectors such as aerospace, agri-food or cosmetics, companies choosing to set up their activity in the Region benefit from privileged access to a booming innovative ecosystem, offering opportunities they can quickly exploit.



A decarbonized and reliable energy

Decarbonized energy combined with a stable and reliable electric grid provides businesses the opportunity to access a clean energy at a competitive cost. This combination enables companies to reduce their carbon footprint, thereby meeting environmental requirements and enhancing their image of social responsibility.





Do You Have an Industrial, Manufacturing or Energy Production Project?

Paris Region, the **1st** leading technological ecosystem and **2nd** industrial region in France, hosts **17,000** industrial sites employing over **430,000** employees.

It stands out for the presence of multiple excellence sectors, supported by a vast research and development ecosystem, notably in aeronautics, space, automotive, pharmaceuticals, biotechnology, agri-food, chemistry, defense, luxury and cosmetics.

The Region places a strong emphasis on industry, with an ambition plan aiming to:

- Facilitate access to land suitable for industrial development, in particular by identifying sites across the territory,
- Support the industrialization of startups by launching a specific fund to anchor those working on disruptive technologies and contributing to the deployment of a sustainable and circular industry in the Region
- Assist the decarbonization of industry by offering a new range of tools, from diagnostics to financing, including for example, **€400 million** over a five-year period to meet the challenge of a decarbonized reindustrialization.
- Train people to facilitate recruitment, with the implementation of new training courses focused on key industrial priorities such as industry 4.0, circular mobility, sustainable energies, machining, metalworking, boiler making, etc.



Do You Have a Logistics Project?

Paris Region benefits from a privileged central position at the crossroads of the major French and European economic regions, along with an excellent transportation network featuring numerous multimodal and intermodal platforms, notably connected to the port of Le Havre (France's leading port and Europe's second-largest inland port). Furthermore, with the European Seine-Escaut project, the Region will be connected to Northern Europe through a large-gauge waterway by 2030.

With a population of **12.2 million people** and an estimated catchment area of twenty-five million inhabitants within a **200-kilometer** radius, it is the leading French region in both imports (**27%** of imports) and exports (**20%** of exports). Every year, over **200 million** tons of goods transit through Paris Region.

These advantages have led to rapid growth in the logistics sector. Paris Region's warehousing facilities currently cover nearly **17 million** square meters storage space, positioning the Region as the first logistics hub in France, with more than **375,000** employees.

With its new, more responsible freight and logistics strategy, and its new regional development plan, the Region is paving the way for smarter and more virtuous logistics. Projects that promote decarbonized logistic practices and multimodal chains, while aligning with land use efficiency and circular economy goals will be prioritized.



Do You Have a Datacenter Project?

Paris Region is an attractive region for hosting datacenters, both on a global scale (ranked **8th** as a preferred hosting location) and within Europe (ranked **4th**). Over the past twenty years, the development of datacenters in the Region has accelerated, reaching a total of over **160 datacenters** in 2023. Establishing a presence in France ensures a rapid and sustainable return on investment.

France benefits from an excellent decarbonized electrical network, with a very dense grid ensuring high-quality service and a power continuity rate of **99.99%**. This reliability makes it ideal for datacenters of all sizes, including hyperscale projects.

The ambition is to make Paris Region one of the main digital hubs in Europe, supported by datacenters that serve as the stations or airports of the digital world. These infrastructures will support the Region's ambition to be at the forefront of areas such as cybersecurity, quantum technology and artificial intelligence.

The Region prioritizes projects that demonstrate land use efficiency through the redevelopment of brownfields⁴ in urbanized areas close to urban heat networks, in order to harness waste heat for the benefit of housing or large public infrastructures such as gymnasiums or swimming pools.

Some recommendations are already available in the guide dedicated to elected representatives which has been published in French.

www.chooseparisregion.org/fr/datacenters



Paris Region Facilitates Access to Lands for Your Projects



A Short-Term Mobilization of Business Lands

Impact 2028, a new regional strategy in favor of your projects

Through its new economic strategy Impact 2028, the Region is stepping up its commitment to businesses in several areas:

- Provide companies with levers to build a resilient, innovative and sovereign Region that combines high environmental standards and competitiveness.
- Help meet the challenges of today and tomorrow, particularly in terms of decarbonizing the economy.
- Simplify and modernize public action for businesses.

Smart Implantation, a business land search tool

To make it easier for you to set up your business in Paris region, the Region conducted an unprecedented study on land mobilization in 2023.

This initiative has led to the launch of the Smart Implantation platform, a permanent public database of available qualified lands.

At the same time, operational and legal restrictions on strategic sites have been lifted to accelerate their commercialization.



smartimplantation.smartidf.services

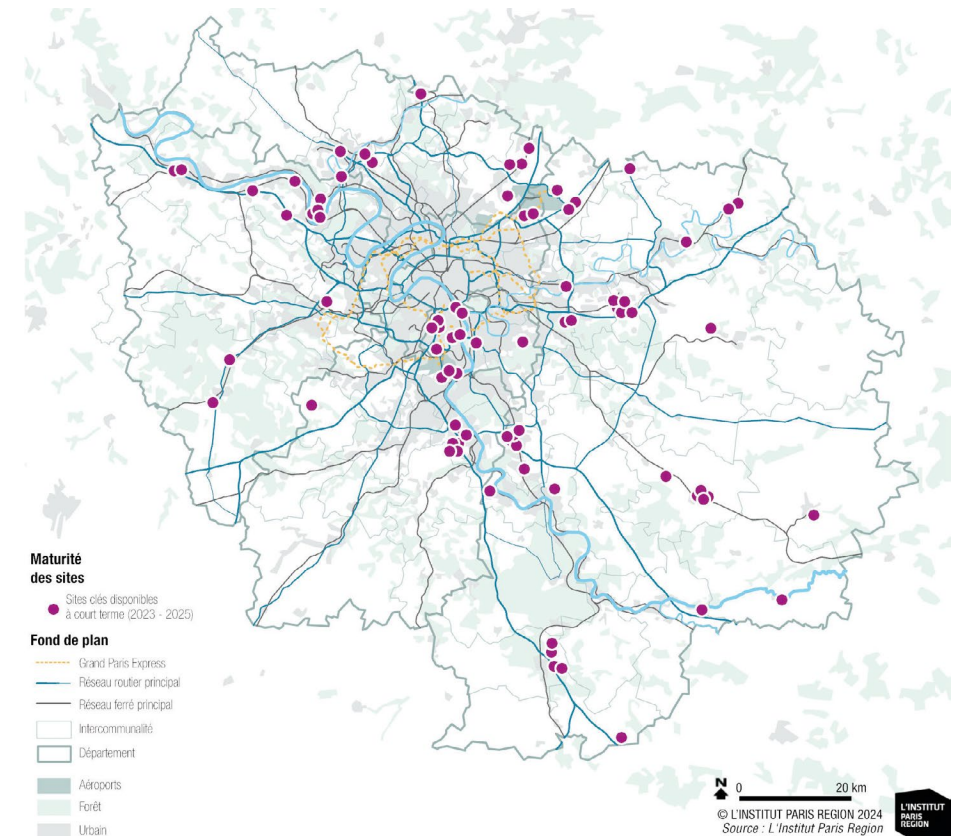
550 ha in the next 2 years

80 business lands, i.e., 550 ha to be marketed from now until 2025. They have varied profiles, with surface areas ranging from one to fifty hectares, 40% of which are brownfield⁴ sites. They are already available on Smart Implantation.

+ 1000 ha starting from 2025

65 new strategic sites of national interest, spread over thousand hectares in Paris Region, and available starting in 2025.

Map of available sites in the short term 2023-2025



A Proactive Regional Policy

The Region has adopted strategic planning tools to define a long-term vision for Paris Region and meet the territory's economic, social and environmental challenges.

The master plan for Paris Region, called SDRIF-E²⁴, is primarily a planning tool that sets out the main development guidelines for the various territories in Paris Region. But it is also a regulatory document that provides a framework for all local urban planning documents (see strategic planning). In particular, it can be used:

- To determine the location of major transportation infrastructures and facilities, in line with economic zones.
- To control urban growth, land use and the preservation of rural and natural areas

Meanwhile, the EPFIF¹⁰ (Public Land Development Agency of Paris Region) has the mission of acquiring, developing, and selling lands to better control long-term territorial development, by promoting urban development and the realization of projects of general interest. This agency often collaborates closely with local authorities and public entities to contribute to the implementation of land development policies and may sometimes intervene in an area where an investor wishes to establish a presence.

The Region's new master plan will be operational in the second half of 2024 and will set new objectives, which will reconcile economic development, competitiveness and land efficiency, environmental impact and circular economy.

Its implementation will bring significant benefits for the Region's economic development:

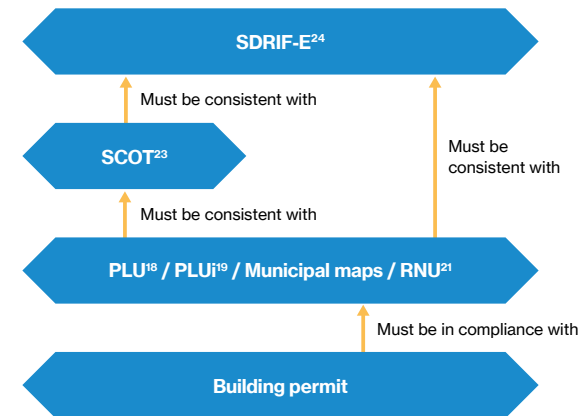
- By promoting mobility and strengthening the resilience of supply chains.
- By establishing clear rules to provide long-term stability for balanced economic development.
- By securing more than 27,000 hectares of land for economic activity, 54% of which will be dedicated to industrial and strategic activities, as well as 1,400 hectares dedicated to environmental transition (renewable energies, recycling, etc.).

14 000 ha
Dedicated to industrial & strategic activities

1 400 ha
Dedicated to environmental transition

Strategic planning

The SDRIF-E²⁴ provides a framework for all local urban planning documents that define the procedures for implementing the guidelines at each geographical scale, in order to enable a coherent and efficient planning of urban and economic development.



SCOT²³ - Territorial Coherence Scheme: Inter-municipal territorial planning document, often managed by an EPCI⁹, at the scale of a development project, an urban area, or a living and employment area. It serves as a reference framework for the various sectoral policies (urban planning, housing, mobility, commerce, environment, etc.), thereby enabling the establishment of a coherent and sustainable territorial project by anticipating demographic changes as well as the ecological, energy and digital transition.

PLU(i)^{18/19} - Local Urban Plan (intercommunal): Urban planning document that sets out the rules for development and land use, which is managed by a town hall or an intercommunality. It regulates the conditions for obtaining building permits.

For small municipalities that do not have a PLU(i)^{18/19}, there is a municipal map, which is available for consultation at the relevant town hall and defines the areas where construction is authorized. In the absence of a plan or map, the French National Urban Planning Regulations (RNU²¹) applies.

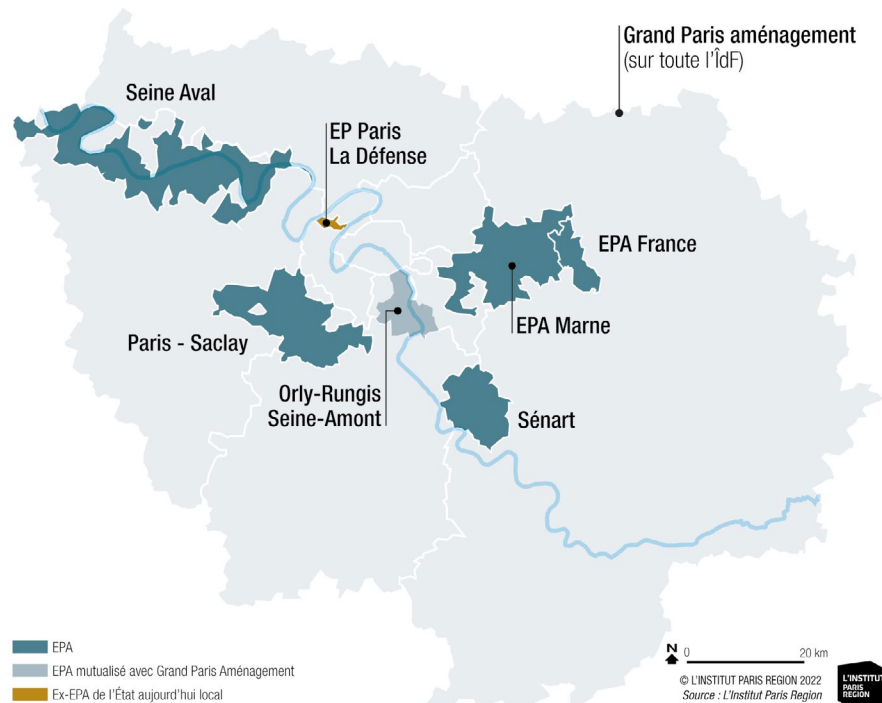
All these documents are available for consultation at the town hall or the EPCI⁹ concerned. In particular, you can find a presentation report and a territorial diagnosis, a sustainable development project (PADD¹⁷), and general guidelines for development and programming (OAP¹⁶).

Your Key Contacts in the Public Sector

Public planning actors promote economic development, regional planning and urban revitalization. They play a crucial role in promoting Paris Region as an attractive destination for investors, by creating a favorable environment for investment, innovation and economic development.

Various development operators can be distinguished at different scales:

- Public development operators with the French government as a shareholder
- Local authorities and inter-municipalities
- Local public development companies



Geographical scope of EPAs⁸, public development institutions

A few key public stakeholders for your projects

Public development operators with the French government as a shareholder

GPA¹²

Grand Paris Aménagement

Coordinates and finances major projects of infrastructures, urban planning and economic development, and thus contributes to strengthening Paris Region's competitiveness.

EPAs⁸

Public Development Institutions

Plan, develop and manage specific territories. Key stakeholders in the creation of industrial estates, urban revitalization and infrastructure management. There are six in Paris Region (see map).

Local authorities and intercommunal bodies

Town halls, EPCIs⁹ and EPTs¹¹ are respectively responsible for managing the local urban development plan (PLU¹⁰) and the inter-municipal local urban development plan (PLUi¹⁰). They are also responsible for issuing urban planning authorizations, such as building permits, demolition permits...

Town halls

Local authorities representing a municipality, the smallest administrative subdivision in France.

EPCIs⁹ - Public Institutions for Intercommunal Cooperation

Administrative structures bringing together several municipalities to manage development projects.

EPTs¹¹ - Public Territorial Institutions

Administrative structures bringing together several municipalities within the Greater Paris, the largest EPCI⁹ in Paris Region.

Local public development companies

Local authorities and inter-municipalities set up local public companies to carry out development, housing, transportation and economic development projects. There are mainly two major categories:

SEMs²² - Mixed Economy Companies

- Public-private shareholding
- Possible funding by industrial investors

SPLAs²⁶ - Local Public Development Companies

- Exclusively public and local shareholding
- Possibility of shareholding by the State or an EPA⁸. This is referred to as a SPLA-IN²⁷ (Public Interest)

Choose Paris Region and its Partners Support You



Choose Paris Region, Your Privileged Interlocutor

As a foreign investor, navigating the ecosystem of the Parisian real estate market can be challenging without an in-depth knowledge of the territory and local regulations. Choose Paris Region teams have set up a robust network to support projects. Privileged relationships are thus established with nearly a hundred public and private actors contributing to the success of a setting-up project: territories in Paris Region and decentralized services of the State, developers, promoters, builders, energy network infrastructure operators and all relevant private stakeholders.

A collaborative project support approach is implemented, to be able to provide a specialized expertise, a sector-based approach, analysis of value chains at both national and international levels, knowledge of employment basins, and coordination with key stakeholders in targeted areas.

Backed by our experience and network, the agency can provide you with personalized and confidential support to facilitate, secure and accelerate your establishment project in Paris Region. Each year, more than 1,400 foreign companies place their trust in us to help them set up or expand their business.



Finding a Suitable Land



A real estate search for an industrial site requires careful planning, a thorough assessment of risks and opportunities, and clear communication with all the stakeholders involved.

It is therefore essential for a foreign company to work closely with competent local partners who will be able to:

- Provide you with in-depth expertise on the local market (analysis of real estate prices, market trends, investment opportunities and local economic conditions, etc.)
- Help you search for sites,
- Ensure regulatory compliance



Choose Paris Region can assist you:

- By facilitating connections with public developers or private entities that have available lands or centralize information on available sites.
- By organizing site visits to better understand the local environment, accessibility and infrastructures availability, and also to engage early on with local officials.

Whether it is a public or private operator, the negotiation/acquisition process remains the same. They can either initiate tender processes or operate on an ongoing basis. However, public planners (State and local authorities) typically have a long-term perspective on their territory development. They can assign a specific purpose to a site, based on development projects and local public policies. This may involve urban development (housing, offices, shops, etc.), economic activity zones, logistics parks and platforms, mixed-use real estate projects, urban regeneration projects, and more. Private operators, on the other hand, do not impose a predefined use, but still need to comply with local authorizations.

Furthermore, it can be advantageous for a company to opt for leasing a premises or land with a 3/6/9 commercial lease rather than acquisition. This status provides relative security and stability for the tenant, since it allows them:

- To have long-term visibility: the minimum duration of the lease is nine years and can be extended without being indefinite.
- To terminate the contract every three years, i.e., after three, six or nine years. The lease can be renewed for a further nine years.

The SEM²² Île-de-France Investissements et Territoire has a leasing offer for businesses with a medium-term purchase option (Read more p38. Investigating funding opportunities).

Ensuring the Operational Implementation of Your Project

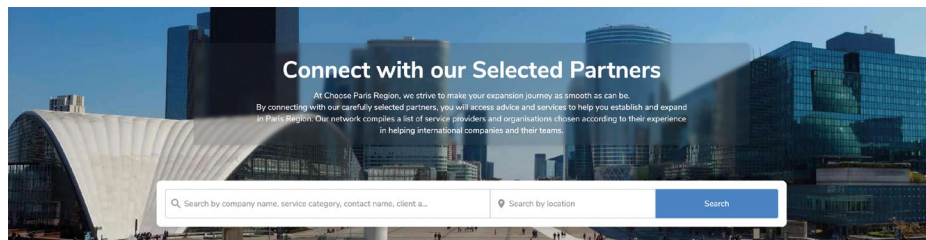


The construction, renovation or extension of a site requires the expertise of a multitude of stakeholders, such as a construction company, an engineering firm, a corporate real estate consultant, a design office, as well as a lawyer specialized in urban planning or business law... etc.

It is highly recommended to establish strong partnerships with local experts who not only have the expertise and resources required for the project, but who are also have a deep understanding of the local context, applicable regulations, business practices, local specifics and cultural norms.

Choose Paris Region can help you select the suitable service providers, facilitate the process and secure your project by ensuring effective coordination among all stakeholders (private service providers, developers, elected officials, funders, public authorities, electricity suppliers, etc.).

In particular, the agency has implemented a digital platform called "Connect" to put you in touch with over 80 private partners, covering a wide range of expertise and domains, including land and real estate, legal and tax, recruitment and human resources, financial support...



One of the key challenges in industrial, logistics and datacenter projects is gaining acceptance from local and regional stakeholders. Choose Paris Region can mobilize its public and private partners to facilitate and accelerate the process, in particular by promoting the acceptability of your projet.

Key private partners

Brokers:

They facilitate real estate transactions by connecting buyers and sellers



**BNP PARIBAS
REAL ESTATE**

CBRE

**CUSHMAN &
WAKEFIELD**



Real estate developers / land developers:

Real estate developers manage the development of property projects, from conception to sale. Land developers prepare and organize land for future development. In most cases, developers also act as land developers.



SEGRO



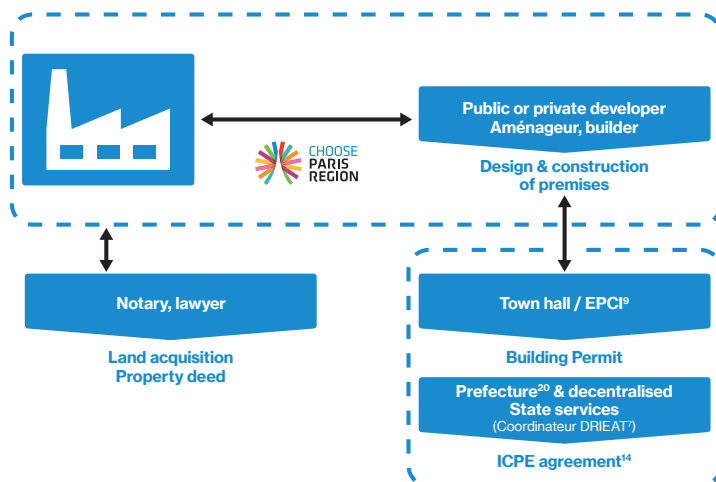
Obtaining the Administrative Authorizations



Since 2017, the French government has been committed to an extensive program of structural reforms aimed at facilitating establishment procedures, particularly through the simplification and better coordination of administrative procedures. The aim is to secure building permits, limit potential appeals and litigation, and thus speed up procedures.

By calling upon a local expert with all the necessary experience to support you in these compliance procedures, you can entrust them with the task of communicating with administrative authorities, filing applications and following them through to obtaining authorizations.

One of the major challenges for the success of your project, in terms of deadlines, budgets and quality, is to build a trustful relationship with your stakeholders. This involves addressing the expectations and concerns of each party at a very early stage and ensuring effective coordination among different actors. Choose Paris Region can help you by organizing meetings and facilitating communication between the different stakeholders.



Exchange, collaborate and engage in dialogue as early as possible with your stakeholders

Here are some key recommendations to facilitate the success of your project:

- Meet with the prefecture²⁰ and/or DRIEAT⁷, which are involved in the approval and supervision of your project, and issue the necessary permits and authorizations for the setting up of your site.
- Maintain close collaboration with the local public authorities (mayor's office and/or EPCI⁹, EPA⁸) in the area where you plan to set up your site. They are essential for obtaining institutional support and the necessary authorizations for your project. The mayor, in particular, often has significant influence on projects within his municipality, even though each project needs to be studied on a case-by-case basis.
- Organize information meetings and actively involve local stakeholders (local residents, associations, civil society stakeholders, authorities, neighboring communities). This will help better understand their needs and concerns, foster constructive dialogue, and gain their support to facilitate the regulatory process.² and concerns, and gain their support to facilitate the regulatory process.
- Implement environmentally friendly practices in the design and operation of your site. This will be a major asset when dealing with administrative authorities given the emphasis on sustainability in the SDRIF-E²⁴.
- Demonstrate your commitment to the community by developing local partnerships, contributing to inclusive employment, supporting training, or any other action with a positive impact on the territory. Local anchoring is a decisive factor to enhance your reputation and facilitate your relations with your stakeholders.
- Refer to the reference sheets provided by the DRIEAT⁷, which explain how approval requests are processed. Sheets have been specifically published for datacenters and logistics warehouses. It is advisable to check the website for up-to-date and reliable information. <https://www.drieat.ile-de-france.developpement-durable.gouv.fr/orientations-de-la-prefecture-de-region-pour-l-a11758.html>

Integrate the environment and local anchorage into your project

Focus on Urban Planning Procedures

Building permit

Town hall / EPCI⁹

In France, all development projects require a building permit. This authorization, which is issued by the local authorities (town hall or EPCI⁹), certifies that your project complies with local urban planning regulations. This procedure is mandatory for all types of projects, whether the site is greenfield¹³ or brownfield⁴, or whether the project involves new construction, renovation or a building extension. The typical timeframe for processing an application is 3 months, but this can be extended in certain cases, particularly within the framework of ICPE¹⁴ regulation.

Permit modification

You can obtain a modification to a valid permit before the declaration of work completion by submitting an amending permit. This allows minor modifications to be made to the exterior appearance, site coverage or floor area. The procedure is limited to the points covered by the application for a modifying permit and does not give rise to any additional delays. The applicable planning regulations are those in effect on the date of issue. However, more substantial modifications require the submission of a new building permit application.

Change of use

Building permits must specify the intended use of the site, i.e., the activity to be carried out on the premises. If the site's previous intended use does not correspond to its new purpose, such as transitioning from wholesale trade to industrial use, you need to apply to the town hall for authorization. If the change does not require any modification to the load-bearing structure or facade of your building, a simple declaration of works is all that's required. Otherwise, you must apply for a new building permit.



Preliminary procedures

DRAC⁶ / DRIEAT⁷

For any new construction on a greenfield¹³ site, these two procedures must be carried out before the building permit is granted:

Preventive archeology

The aim of this procedure is to detect and safeguard any archaeological heritage threatened by the development works. This may involve the implementation of archaeological diagnostics, excavations and, in some cases, safeguarding measures, under the supervision of the regional prefect through the DRAC⁶, the Regional Department of Cultural Affairs.

Environmental assessment

The aim of this procedure is to assess the environmental and health consequences of a development project, in order to limit, mitigate or compensate for any negative effects. This process includes the preparation of an environmental impact assessment report. This procedure is carried out by the DRIEAT⁷.

Application for commercial real estate approval

DRIEAT⁷

Paris Region has set up a specific procedure, the commercial real estate approval, which enables public stakeholders to balance the geographical distribution between activities and housing. This approval, which is issued by the DRIEAT⁷, is a prerequisite for the authorization of all building permit applications, provided that the project includes:

- Office space exceeding 1,000 sq.m,
- Logistics space exceeding 5,000 sq.m
- A datacenter with a floor area exceeding 5,000 sq.m, whether declared as a warehouse or industrial premises.
- This does not apply to industrial surfaces.

Priority is given to projects located in areas undergoing rehabilitation (brownfields⁴), close to urban areas and multimodal hubs. It also places a strong emphasis to the environmental quality of the facilities. If no decision is notified by the competent authority within three months after receipt of the application, approval is deemed to have been granted.

Focus on ICPEs (Installations Classified for the Protection of Environment)

ICPE¹⁴ regulation

The development of logistics warehouses, industrial sites or datacenters in France may be subject to the ICPE¹⁴ regulation, which aims to prevent and manage the potential risks and nuisances for the population and the environment related to specific activities (such as explosions, fires, toxic product leaks, chronic exposure to certain substances...). This procedure is handled by the DRIEAT⁷ under the authority of the prefect.

To determine whether a facility is subject to regulation, there is an ICPE¹⁴ nomenclature that classifies activities, hazardous substances and mixtures according to their level of risk, activities covered by the Industrial Emissions Directive (IED¹⁵) and substances covered by the European SEVESO²⁵ directive. This nomenclature is used to define whether the project falls under one of three possible categories: Declaration, Registration or Authorization.

For a production activity

All nomenclature headings are potentially concerned.

For warehousing activities

The commonly reviewed headings of the classification primarily target the storage of combustible substances, polymer materials, papers, cardboard or wood.

If all on-site activities remain below the classification thresholds defined by the nomenclature, then the construction will not be considered as a classified facility. It is deemed Non-Classified (NC), and only local health regulations apply.

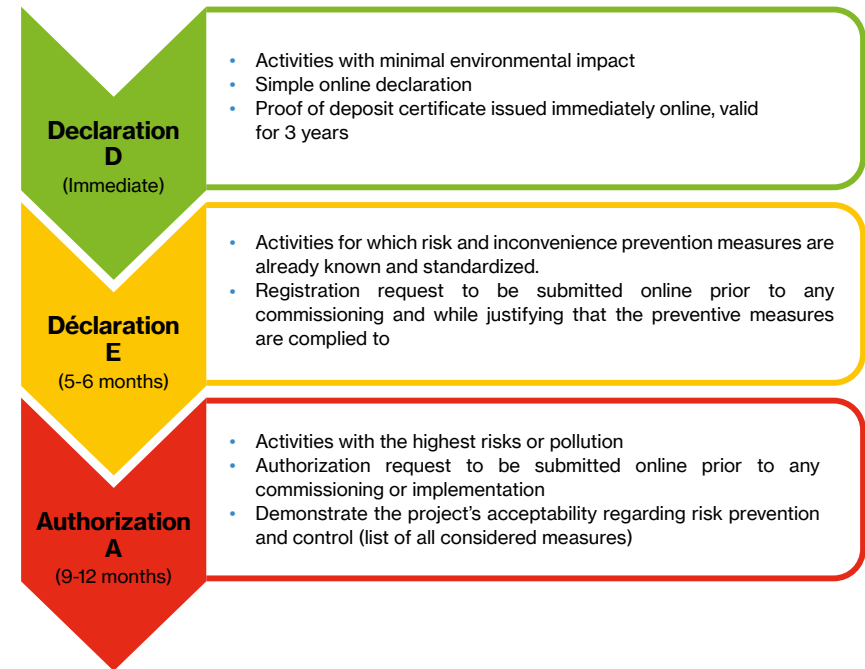
The majority of facilities are subject to simplified procedures, such as Declaration or Registration, which can be carried out concurrently with the building permit. All procedures are dematerialized and can be completed online on the website <https://entreprendre.service-public.fr>.

For a datacenter activity

The headings generally concerned are related to generator sets or refrigeration units. The procedures differ according to the size of the electrical installation and the quantity of fuel oil or fluids:

For underground storage of 1,000 to 2,500 tons of fuel oil, your installation requires a registration which is carried out simultaneously with the building permit.

Above 2,500 tons of fuel oil, or if the cumulative power of the generators sets is equal to or greater than 50 MW, the project requires an authorization.



Facilities subject to authorization

DRIEAT⁷ / Prefecture²⁰

ICPE¹⁴ facilities that fall under the Authorization regime are subject to an environmental authorization application. This single authorization procedure related to environmental issues is granted by the prefect following an assessment by the coordinating department of the DRIEAT⁷, and a public consultation.

A dedicated local contact from the DRIEAT⁷ is available to facilitate communication with various relevant services throughout the procedure. His role is to determine and review the elements before submission, aiming for clearer understanding, a more secure technical dossier, and enhanced legal stability.

Early communication with the administration and leveraging the expertise of a consulting firm are strongly recommended to facilitate processing and reduce lead times. In addition, as the building permit can only be executed once the environmental authorization has been issued, it is advisable to initiate the application as early as possible in the project.

Investigating Funding Opportunities



In France, there are various financial support schemes available, which are administered by different key players at the national or regional level.

Choose Paris Region, through its network and knowledge of the schemes, can assist you in identifying support measures and coordinating with funders.

Here's an initial overview of the main funding sources for your projects.

Île-de-France Investissements & Territoires

Investments in business real estate

The SEM²² Île-de-France Investissements et Territoire plays a crucial role as a semi-public real estate company. With the Region as its main shareholder, it contributes to the transformation of territories by investing specifically in industrial buildings. Its mission includes creating dedicated structures to carry out real estate renovation projects, offering properties for lease to businesses, with the option of purchase in the medium term. Its investment focus is on real estate assets, primarily outside Paris, thereby promoting economic development and ecological transition in the region.

Territoires d'Industrie

Accelerating industrial development

The Territoires d'Industrie program, which is managed by the Banque des Territoires², brings together the French government, industrial players and local elected representatives to support the development of industrial projects in four areas:

- Ecological transition acceleration
- Territories transformation into ambitious innovation ecosystems
- Skills development
- Industrial lands mobilization

Ten Paris Region territories take part in this scheme. This support package includes technical assistance, training and financial solutions.

BPI France³

Bank financing solutions

Bpi France³ is the national public bank that provides structured financing solutions for all phases of a company's growth. Assistance is provided on an ongoing basis, or through calls for projects on specific themes that have been identified as priorities by regional and national decision-makers.

ADEME¹

Ecological transition

The ADEME¹, French Environment and Energy Management Agency, offers engineering solutions to facilitate the energy and ecological transition of businesses, covering everything from diagnosis to investment through support studies.

France 2030

Industrial competitiveness and decarbonization

The €54 billion «France 2030» plan, which will be deployed over a 5-year period, aims to develop industrial competitiveness and technologies of the future. Half of the funding is allocated to emerging players, and the other half to decarbonization initiatives. It has set 10 objectives for better understanding, living and production by 2030. This support takes the form of regular calls for projects operated by the ADEME¹ or BPI³.

Paris Region

Competitiveness, ecological & energetic transition

The Region funds the PM'up program, an initiative to support the scaling up of SMEs (launching of activities, production tools...) with a focus on territorial sovereignty, decarbonization, and adaptation to ecological and energy transition. This program, among other things, provides co-financing for investments and advisories based on three pillars : strategy, products and processes.

Success Stories in Paris Region





Alain Lamproye
Chief Executive Officer

Could you present your company and its activities?

Founded in 2016 as a Genethon spin-off, Yposkesi is affiliated with the US company SK Pharmteco, itself part of the South-Korean SK Group.

Yposkesi is one of the largest Contract Development and Manufacturing Organizations (CDMOs) in Europe for the production of viral vectors used gene therapy. It has its administrative headquarters in Evry-Courcouronnes and its manufacturing site in Corbeil-Essonnes, both located in Essonne in Paris Region.

Around 200 people currently work for Yposkesi in Paris Region, with the creation of a further 90 jobs planned by 2025-2026.

The company exports around 70% of its products to the United States and 30% to Europe.

Could you describe your factory project in Corbeil-Essonnes?

Yposkesi is expanding its production capabilities in Corbeil-Essonnes to meet the growing demand for gene therapy treatments.

The inauguration of its new facility in June 2023, the largest unit dedicated to gene therapy drug production in France, will support clients from the initial development phase to large-scale commercial production.

Operational in 2024, this 5,000 m2 facility will be one of the largest in Europe. Historically located in a building of Genopole, France's leading biocluster, Yposkesi benefits from its ecosystem, fostering regular scientific meetings and interactions.

Which partners supported you in developing this project?

Operating in a sector that requires significant investments in biotechnology, Yposkesi has received financial support under the France 2030 plan for the acquisition of equipment.

The company has been assisted by Genopole, the Medicen competitiveness cluster, and by local stakeholders in the preparation of financing applications.

The facilities used by Yposkesi are leased from Genopole, and the construction of the building has been entirely self-financed.

What are the advantages of Paris Region for your business?

Paris Region, France's central economic hub, is easily accessible from abroad.

It is characterized by a significant concentration of economic and territorial stakeholders, including educational institutions, subcontractors, suppliers, and a variety of service providers. The region

benefits from excellent connectivity thanks to the presence of two international airports, which is of particular interest to our business and the fields associated with life sciences. Health products in particular, are exported through highly specialized companies operating locally.

Moreover, Yposkesi is at the heart of the largest biocluster in France, an internationally recognized scientific ecosystem in the Paris Saclay cluster, with higher education establishments, most of the major biomanufacturing companies, numerous R&D centers, and specialized schools and universities.

How would you describe the talents in Paris Region?

In our industry, companies benefit from a skilled and highly professional workforce, trained in renowned higher education institutions, universities, and specialized schools such as Supbiotech or the University of Evry and Paris Saclay.

Yposkesi also collaborates with IMT based in Tours and Evry, specializing in production roles in the biotechnological, pharmaceutical, and cosmetic sectors.

How are you tackling the environmental challenges associated with your business?

Consideration of environmental impacts is of crucial importance within the SK group. Yposkesi has developed various initiatives to mitigate carbon emissions, such as installing solar panels on its new buildings and using certified low-energy equipments. Yposkesi has also taken a significant step by replanting in the Carré Sénart forest ten times more trees than those that were cut down.

In terms of social responsibility, the company has established strict codes of conduct for its suppliers, urging them, especially, to actively participate in reducing their carbon footprint.

Regarding the social aspect, Yposkesi stands out

for its commitment to diversity, which is evident in its recruitment practices.



MARS LOGISTICS

Serkan Paksoy
Country Manager France

Could you present your company and its activities?

Mars Logistics is a transport and logistics company, specializing in multimodal (rail and river) transportation, founded in 1989.

As subsidiary of the Japanese Logisteed group (formerly Hitachi Transport System), we offer a comprehensive range of transportation services (road and overseas), storage, and logistics across Europe.

To achieve this, we use over 4,000 equipped trailers, including more than 300 railway wagons. We employ nearly 2,000 people across Europe and generate a turnover of over 500 million euros.

Could you describe your logistic center project in Marly-La-Ville?

In 2021, Mars Logistics established a subsidiary in France, and leased 5,200m² in 2022 from GLP within its Logistics Park in Marly-la-Ville, with the assistance of JLL.

The strategic location in Marly-la-Ville, in Val d'Oise, effectively serves the distribution of our flows to Northern Europe by connecting this site to our rail hub in Bettembourg, Luxembourg, with short-term plans for 100% electric connections between these two sites. This efficiently addresses the needs of Mars Logistics, particularly for its cross-docking activities.

Moreover, the site's layout meets all our needs, in terms of number of docks and surface area, with over 5,000 m² and 12-meter high ceilings, plus a large parking lot capable of accommodating our entire fleet.

Which partners supported you in developing this project?

The various local agencies and Business France helped us to quickly find partners capable of understanding our needs and guiding us towards a suitable product.

We promptly identified the right partners for our needs, facilitating our establishment and development in France. GLP, one of the world's leading asset management and business development companies in the logistics real estate sector, was particularly responsive.

In less than two months, all administrative and financial formalities were settled and finalized, allowing us to comply with the procedures and requirements of our parent company in Japan. GLP also assisted us, for example, with the regulatory and legal aspects of the buildings.

Did you receive financial assistance?

We have benefited from employment aid programs such as "emplois francs". The "emploi franc" scheme enables employers to benefit from a subsidy when they take on a resident of a priority urban district.

What are the advantages of Paris Region for your business?

We chose Paris Region for its employment pool, extensive transportation connections by road, rail, and sea, and more broadly, for its dynamism.

Paris Region ecosystem is well-suited for our business. We are never alone! Local agencies, neighboring companies, the region's intrinsic dynamism and its transport infrastructure that enables everyone to get around are crucial assets for a company. The region's talents are dynamic and diverse, which enriches our industry.

How are you tackling the environmental challenges associated with your business?

Reducing CO₂ emissions is our priority. While facilitating intra-European exchanges, we have the duty to develop a greener logistics system.

We are making significant investments in intra-European rail and aim to be the benchmark in this regard. We continuously renew our vehicle fleet to meet the latest environmental standards.

We contribute to decarbonization by specializing in multimodal transportation (Rail/RO-RO), accelerating our investments in rail, and consistently renewing our vehicle fleet.

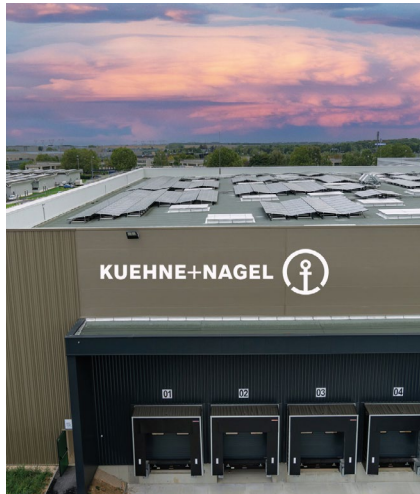
The opening of our Hub in Marly-la-Ville was guided by this environmental impact mindset.

As a hub for massifying flows arriving by rail, we have reduced the number of our vehicles on the roads in Paris Region by approximately 30%.

What advice would you give to foreign companies looking to set up a logistics center in Paris Region?

Do not stay alone, and challenge the approaches! Establishing a logistics center in Paris Region requires engaging with a variety of stakeholders to gain a comprehensive market perspective.

Feel free to reach out to local agencies to understand the local economic and associative ecosystem. They will provide you with on-the-ground knowledge, saving you valuable time.



Armelle Nourry
Real Estate Director France

Could you present your company and its activities?

The Kuehne+Nagel Group is one of the world's leading providers of transport and logistics services. As the global leader in air and sea freight, Kuehne+Nagel, with over 80,000 employees spread across nearly 1,300 sites in almost 100 countries, is the partner of choice for 400,000 customers worldwide.

Thanks to its global network, the group offers end-to-end supply chain solutions to industries and companies worldwide.

As a member of the Science Based Target (SBTi) initiative, Kuehne+Nagel is committed to sustainable transport and logistics, supporting its customers with low-carbon solutions.

Could you describe your project of logistic center in Cargo City area?

In October 2023, the group inaugurated a new 12,900 m² air hub on a brownfield⁴ site in the heart of Cargo City at Paris CDG airport, enabling it to increase its handling capacity by a factor of 2.5.

Complying with the most stringent environmental standards, this site is equipped with cutting-edge technologies adapted to the healthcare, luxury, high-tech, aeronautical, industrial and automotive sectors. The partnership between Kuehne+Nagel, ADP Group and GSE has enabled the hub to achieve BREEAM Excellent certification, attesting to the Group's commitment to sustainable building practices and the reduction of its carbon footprint.

The building is fully equipped and serviced to meet the highest standards of cargo security. Around 260 employees work there.

Could you also present expansion project at Segro Logistics Park Garonor?

In July 2023, Kuehne+Nagel inaugurated the extension of its Garonor logistics center, a site owned by Segro, doubling its activity area from 2,498 m² to 5,089 m². The site is strategically located 20 minutes from Paris, close to the A1, A3 and N2 motorways, to supply Kuehne+Nagel's customers, particularly in the industrial and consumer goods sectors.

Around 45 people work there.

Which partners supported you in developing this project?

Kuehne+Nagel has built up a solid network of experts in logistics and transport real estate, consisting mainly of its partner developers, owners and brokers.

Have you received any financial assistance?

Kuehne+Nagel regularly benefit from the energy-saving certificate scheme, and therefore from government incentives for energy renovation work.

What are the advantages of Paris Region for your business?

A logistics site needs to be easily accessible, both for supplies and for the employees who work there. Being located in Paris Region ensures easy and varied access (road networks, airport, rail and river flows) not only for site supplies but also for employees (multiple public transport networks).

How are you tackling the environmental challenges associated with your business?

In 2023, Kuehne+Nagel rolled out a new strategy focused on sustainability, marking a major turning point in its global impact.

The "Living ESG" strategy embodies its commitment to being a trusted partner in the supply chain, and resolutely committed to a sustainable future.

Kuehne+Nagel's commitment to reducing its environmental impact is reflected in its targets for 2030:

- 33% less CO₂ emissions than in 2019
- Zero waste to landfill
- Zero single-use plastic in contract logistics activities
- 10% less water consumption than in 2019
- 20% less gas & electricity consumption than in 2019

Could you describe a few of your initiatives?

The group promotes sustainable mobility solutions and collaborates with its clients and partners to decarbonize its activities by rethinking supply chains and investing in future-oriented solutions such as biofuels and renewable energy.

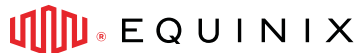
In the road sector, Kuehne+Nagel has been actively investing in initiatives such as "Objectif CO₂" with ADEME since 2018 and "EVCom" since 2021. Electric vehicles and transitional fuels are integrated, with ongoing operational expertise to optimize efficiency and sustainability.

In the maritime sector, the company uses the SeaExplorer tool, facilitating decision-making by comparing ships according to various criteria, including their average CO₂ footprint.

On the air side, the group invests in SAF (sustainable aviation fuel) and develops multimodal air and sea transport solutions.

Which advice would you give to foreign companies looking to set up a logistics center ?

- Seek expert advice (urban planning, environment, current development projects) because French regulations concerning logistics warehouses are becoming more complex by the year.
- Present the project to the local authorities as early as possible to ensure their support.
- For foreign companies in particular, rely on regional economic development agencies, which can direct them to the sites best suited to their needs, facilitate communication with local authorities, support them throughout their development, and inform them of potential incentives linked to their projects.



Régis Castagné
Managing Director France

Could you present your company and its activities?

Equinix specializes in data center hosting and connectivity, and is present on six continents, with 250 datacenters worldwide, including 11 in France.

As the world leader in colocation data centers, Equinix hosts the operations of over 1,600 companies in France, mainly in Paris Region. The company employs over 350 people in Paris Region, spread across its 10 datacenters in Saint-Denis, Aubervilliers, Meudon, Pantin, and Courbevoie, as well as its head office in Paris.

Could you describe your datacenter project in Saint-Denis?

The Saint-Denis project is part of Equinix's 5-year, €1 billion investment plan announced at the Choose France 2022 Summit, focusing primarily on Paris Region. It represents an investment of €149 million in phase 1 to strengthen the Saint-Denis campus, which already comprises 3 datacenters.

We acquired this land following the acquisition of the Telecity group and its Digital Realty datacenter, built on a former industrial site. This project was conceived as a model of the datacenter of the future, which Equinix intends to replicate for its upcoming sites. It stands out for its environmental credentials, notably with the first-ever implementation of waste heat recovery for the future Saint-Denis Olympic Aquatic Center.

In partnership with Les Fermes de Gally, an urban agriculture plot has also been created on the roof of the datacenter.

Around a hundred people work there, with plans for growth linked to other potential development projects.

Which partners supported you in developing this project?

We collaborated with Choose Paris Region on the creation of the "Practical Guide on Datacenters" to help local elected officials better understand the impacts inherent in locating these infrastructures in their areas.

Choose Paris Region helped us organize the inauguration of our PA10 site in Saint-Denis in October 2022.

All these services were useful for our development strategy.

What are the advantages of Paris Region for your business?

Paris Region offers an exceptional connectivity for Equinix's interconnection services thanks to:

- Its strategic position as a global economic center hosting a diverse network of companies, SMEs, and startups in the digital sector. The region is the fourth global digital hub, behind Frankfurt, London, and Amsterdam.
- A dense, highly connected transport network.
- A high-speed digital infrastructure and a stable power grid, particularly suited to datacenter operations.

Paris Region also benefits from France's assets, namely a highly reliable power grid, and competitive, low-carbon energy.

In addition, it is worth noting the proactive stance taken by local public bodies and the government in favor of the region's economic development, which facilitates the establishment procedures.

How would you describe the talents in Paris Region?

Paris Region benefits from an especially rich employment pool, a significant asset for datacenters. These infrastructures operate 24/7 and require talents living in the immediate vicinity of the sites. We collaborate with local training institutes to build a vocational stream on datacenters in Paris Region, as demonstrated by our partnership with the IUT (University Institute of Technology) of Villeteuse to create a training program dedicated to datacenter professions.

How are you tackling the environmental challenges associated with your business?

Energy transition is a major priority for Equinix, with a goal of carbon neutrality by 2030 in line with the Paris Agreement. In this context, Equinix's datacenters in Paris Region are pioneers in

addressing environmental issues, implementing waste heat recovery at our new PA10 site, a world first at this scale. We have been working for several years to enhance the energy efficiency of our infrastructure, with Power Usage Effectiveness (PUE) steadily declining since our establishment in France.

In addition, we have just announced our first Power Purchase Agreement (PPA) to source power directly from French renewable energy producers. This partnership with wpd and Schneider Electric is one of the largest green power contract in French history, and will finance seven new wind farms capable of supplying over 100 MW of capacity and more than 300 GWh of green energy every year. Finally, Equinix is fully engaged, alongside France Datacenter, in government (ecological planning, sobriety plan) and regional initiatives (SDRIF-E²⁴) for the decarbonization of the digital sector, actively contributing to proposals in this regard.

What advice would you give to foreign companies looking to set up a datacenter in Paris Region ?

Following Equinix's example, adopt a collaborative approach with local elected officials in our development area, in order to build a project tailored to the region's challenges and maximize economic and social benefits through sustainable initiatives.



Sami Slim
General Manager France

Could you present your company and its activities?

Telehouse is a wholly-owned subsidiary of the KDDI Group, a Japanese telecommunications and systems integration giant, ranked among the world's top 300 companies with a revenue of \$43 billion.

The international company Telehouse is a leader and pioneer in datacenters, specializing in highly connected data hosting for over 30 years. Present in Europe since 1988 and in France since 1996, Telehouse caters to the physical hosting (colocation) needs of over 1,000 companies across various economic sectors such as telecommunications, information technology, finance, luxury, automotive, and energy.

The company has 45 datacenters worldwide, including 2 campuses in Paris and its surrounding region.

Could you describe your datacenter project in Paris Region?

Telehouse, as part of a major investment plan in Europe, including 1 billion euros over 5 years in France, is expanding its Paris connectivity hub with TH2, the most connected datacenter in France.

The new eco-friendly and sovereign datacenter, named Magny 2, strengthens the TH3 Magny-les-Hameaux campus in Yvelines. With an IT surface of 12,000 m² and an investment of 250 million euros, it represents a significant step towards French and European digital sovereignty.

Its strategic location, 30 minutes from Paris, provides a secure geographical alternative to Parisian datacenters.

Our Magny 2 site offers eco-friendly solutions such as free-cooling, the use of vegetable oil, and heat recovery. With an average PUE (Power Usage Efficiency) below 1.3, a 100% renewable electricity, and the ability to heat up to 900 residences, Telehouse demonstrates its commitment to high-performance and environmentally friendly infrastructure, thereby contributing to the strategic growth of its clients.

What are the advantages of Paris Region for your business?

Since 1998, Telehouse has expanded its presence in Paris Region due to the centrality of Paris in the French digital landscape. Located in the heart of the capital in the 11th arrondissement, its telecom hub, Telehouse 2 Paris Voltaire, is the most interconnected datacenter in France and the fourth globally, hosting over 70 international operators.

This strategic choice is reinforced by a robust network of converging fibers toward Paris, a dynamic digital ecosystem, and support from local and regional stakeholders for the development of responsible datacenters in the Region.

What advice would you give to foreign companies looking to set up a datacenter in Paris Region?

Integrate datacenter projects into the local environment by implementing a collaborative approach with all local stakeholders (institutions, residents, education and employment professionals, etc.) in order to understand local issues and adapt projects to the local environment.

Paris Region provides a conducive environment for business development opportunities, especially for foreign companies, particularly in the digital sector, thanks to its position as the leading economic region in Europe.

The city has an excellent energy transport network and a highly dynamic digital ecosystem. In addition, businesses benefit from the support of local and regional stakeholders working towards the development of responsible datacenters in Paris Region.

Finally, France has one of the most decarbonized energy mixes in Europe, making it a sustainable choice for industrial business establishment.

How are you tackling the environmental challenges associated with your business?

We have the responsibility to proactively combat climate change. Therefore, we actively pursue our CSR (Corporate Social Responsibility) strategy in collaboration with our stakeholders, with the following commitments:

- To contribute to a more responsible digital industry: we actively participate in defining standards, regulations, and voluntary frameworks, such as the Pact for Climate-Neutral Datacenters and the EU Code of Conduct for Datacenters.
- To take action to reduce the carbon footprint of datacenters: We have adopted the European Code of Conduct (commitment to renewable energy) and are certified ISO14001 & 50001. Our employees also work closely with industry organizations to improve energy efficiency and reduce emissions.
- To integrate our datacenters into their environment (local stakeholders, residents, students, public authorities) through support for local initiatives and employment.
- To support the United Nations' Sustainable Development Goals.

About Us

At Choose Paris Region, our core mission is to assist international companies in their expansion. With our support, unlock business opportunities in Paris Region and get the most out of the Region's assets.

Every year, our team of 80 dedicated professionals across Europe and the US, brings their deep market and industry expertise to support 1,200+ international companies and their staff looking to grow their business in the Paris Region.



A One-Stop Shop

Choose Paris Region, a single point of access to a series of personalized, free and confidential support services. Our experts provide meaningful technical advice to support your development projects at any stage of the process.

[Discover our experts and reach out on chooseparisregion.org](https://chooseparisregion.org)

1 Explore

Learn more about your industry in Paris Region
Evaluate your potential market
Get in touch with the local ecosystem

3 Settle

Find the best real estate solution for your business (office space or industrial site)
Explore coworking space options

5 Recruit

Identify your talent needs
Tap into the Region's talent pools
Build your team (contracts and visa solutions)

7 Grow

Keep growing your established business in the Region

2 Set up

Create your legal entity in France
Open a bank account
Understand the French tax system

4 Confirm

Connect with large French corporations
Explore potential R&D partnerships
Create business connections
Identify local accelerators, incubators and clusters
Learn about financing opportunities

6 Thrive

Prepare the relocation of employees and family
Connect with communities of international expats

[More info on our services on chooseparisregion.org](https://chooseparisregion.org)

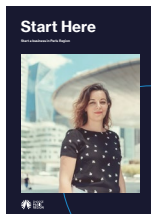


Stay in the Business Loop

Business Guides

Choose Paris Region regularly publishes business guides sharing tips and advice to set up a business, settle into Paris Region, and any information you may need to invest or relocate.

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Start Here

Learn the basics for starting a business in Paris Region: registering a business, bank accounts, recruiting.



Build Your Team

An essential tool for international businesses wanting to recruit in Paris Region: get information on locally-available talents and recruitment tips.



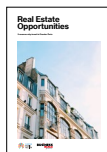
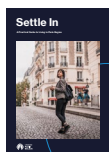
Accelerate

Navigate Paris Region's buzzing startup scene by connecting to the ecosystem & finding opportunities.



Green Business Opportunities

Paris Region's green and social impact accelerators, funding sources, brownfield sites, service providers, and events.



Connect with our Selected Partners

Gain access to services through this online platform aimed at helping you expand to Paris Region. The top partners and organizations have been carefully selected by our teams.

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Content to help your business accelerate in Paris Region: industry events, call for applications, articles, and success stories.

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The latest news, trends, events, figures, and opportunities in Greentech, and other related industries.

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Learn what's going on in Healthtech: major events, call for applications and business opportunities.

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Stay tuned on Paris Region's creative scene: film, arts, videogames, fashion, design, and tourism.

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Get your monthly update about the latest opportunities and market insights in Paris Region's Space and Tech.

Calls for Applications

Corporate leaders and local authorities are teaming up with Choose Paris Region to launch calls for applications and build innovation ecosystems. Find top startups, companies, and academia in Paris Region.

[Explore them on chooseparisregion.org/calls-for-applications](https://chooseparisregion.org/calls-for-applications)

Glossary

1. ADEME: French Environment and Energy Management Agency (Agence De l'Environnement et De la Maîtrise de l'Energie) – Read more p39
2. Banque des territoires: Division of Caisse des Dépôts et Consignations⁵ which offers advisory and financing solutions to local and regional players in order to sustainably transform their territories. Read more p38
3. BPI France: French Public Investment Bank (Banque Publique d'Investissement de France) Read more p39
4. Brownfield: Previously developed site (often industrial), with a building to rehabilitate
5. Caisse des Dépôts et Consignations: public financial institution that carries out public-interest activities on behalf of the French government and local authorities.
6. DRAC: Regional Department of Cultural Affairs (Direction Régionale des Affaires Culturelles) Read more p35
7. DRIEAT: Regional and Interdepartmental Directorate for the Environment, Planning and Transportation (Direction Régionale et Interdépartementale de l'Environnement, de l'Aménagement et des Transports)
8. EPA: Public Development Institution (Etablissement Public d'Aménagement) - Read more p23
9. EPCI: Public Institution for Intercommunal Cooperation (Établissement Public de Coopération Intercommunale) - Read more p23
10. EPFIF: Public Land Development Agency of Paris Region - Read more p20
11. EPT: Territorial public institution (Etablissement Public Territorial) - Read more p23
12. GPA: Public Development Agency in Paris Region (Grand Paris Aménagement) - Read more p23
13. Greenfield: Land or area that has not yet been used or affected by prior developments
ex: agricultural area
14. ICPE: Facilities Classified for Environmental Protection (Installation Classée pour la Protection de l'Environnement) - Read more p36

15. IED: Industrial Emissions Directive - Read more p36
16. OAP: Guidelines for Development and Programming (Orientations d'Aménagement et de Programmation) Read more p21
17. PADD: Sustainable Development and Planning Project (Projet d'aménagement et de Développement Durable) - Read more p21
18. PLU: Local Urban Plan (Plan Local d'Urbanisme) - Read more p21
19. PLUi: Intercommunal Local Urban Plan (Plan Local d'Urbanisme Intercommunal) - Read more p21
20. Prefecture: Entity responsible for the implementation of State policies in the Region - Read more p21
21. RNU: National Urban Planning Regulations (Règlement National d'Urbanisme) - Read more p21
22. SEM: Mixed Economy Company (Société d'Economie mixte) - Read more p23
23. SCOT: Territorial Coherence Scheme (Schéma de Cohérence Territoriale) - Read more p21
24. SDRIF-E: Paris Region Master Plan - Environment. (Schéma Directeur de la Région Île-de-France -Environnement) - Read more p20
25. SEVESO: European directive to prevent the risk of industrial accidents - Read more p36
26. SPLA: Local Public Development Company (Société Publique Locale d'Aménagement) - Read more p23
27. SPLA-IN: Local Public Development Company of national interest (Société Publique Locale d'Aménagement d'Intérêt National) - Read more p23

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